



PPSA View of the different Contract Models

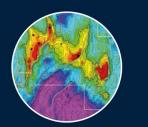
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Speaker: Francisco Torres

Topside Coordinator



PPSA Roles & Responsibilities



Production Sharing Agreement (PSA) management



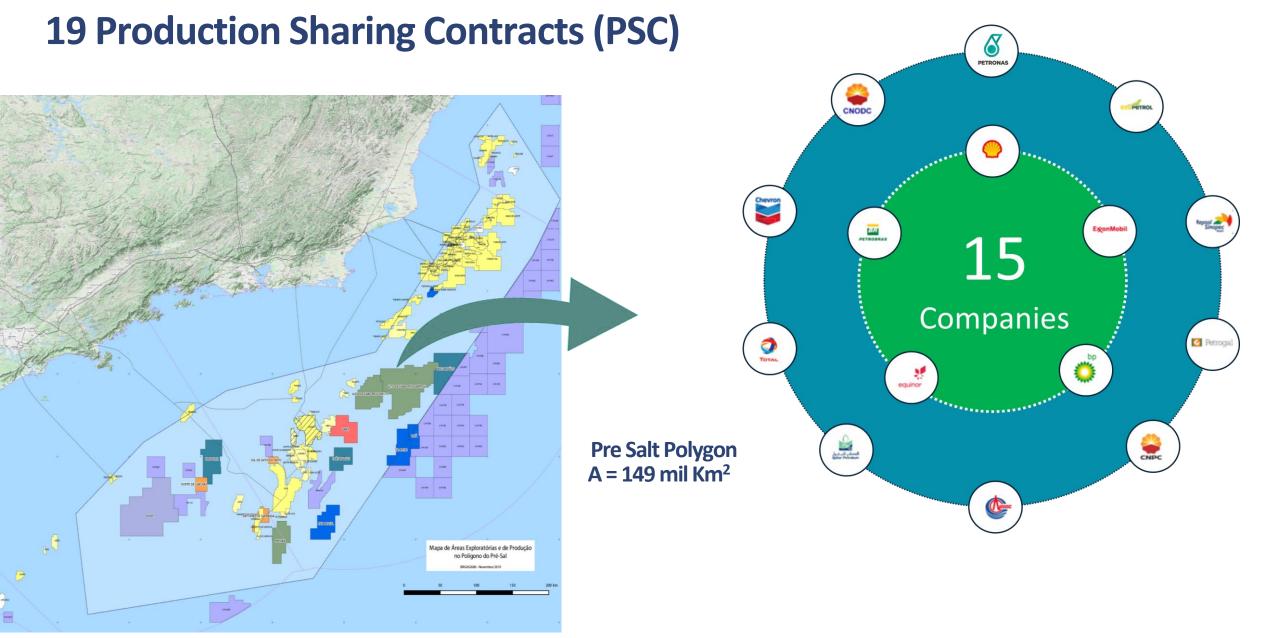
Unitization on behalf of the Government



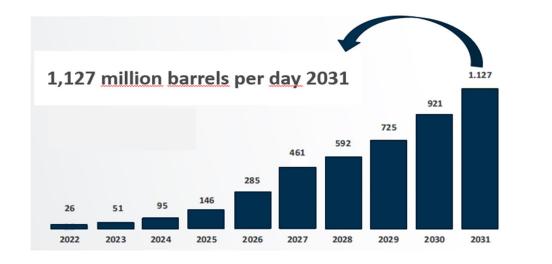
Commercialization of Oil & Gas Government share

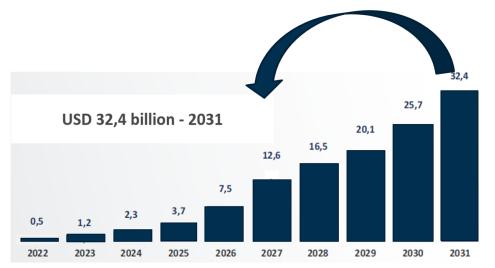
Maximizing economic results for Brazil on the activities related to Production Sharing Contracts





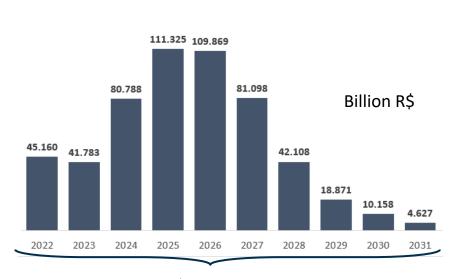
Expected Government Profit oil Commercialization





1,6 billions barrels from 2022 to 2031 USD 122,7 billions from 2022 to 2031

CAPEX Distribution

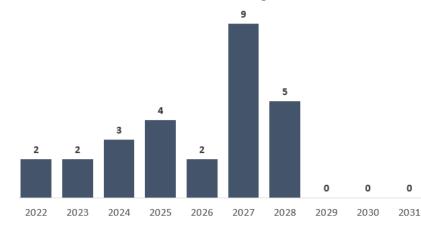


CAPEX

R\$ 545,0 billions

Society of Petroleum Engineers **SPE Brazil FPSO Symposium**

New FPSOs in Operation





27 FPSOs

Wells 63 61 47 47 42 37 14 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031

22



416 Wells



FPSO Contracting models 1

CONTRACTING			RESPONSIBILIT	γ	
MODELS	TECHNICAL SPEC	BUILD	OPERATION & MAINTENANCE	TRANSFER	OWNERSHIP
B BUILD	OPERATOR	3 RD PART	OPERATOR	×	OPERATOR
BO BUILD & OPERATE	OPERATOR	3 RD PART	3 RD PART	×	OPERATOR
BOT BUILD & OPERATE & TRANSFER	HYBRID	CONTRACTOR	CONTRACTOR	CONTRACTOR	OPERATOR
BOOT BUILD & OWN & OPERATE & TRANSFER	HYBRID	CONTRACTOR	CONTRACTOR	CONTRACTOR	CONTRACTOR OPERATOR
BOO BUILD & OWN & OPERATE	CONTRACTOR	CONTRACTOR	CONTRACTOR	×	CONTRACTOR

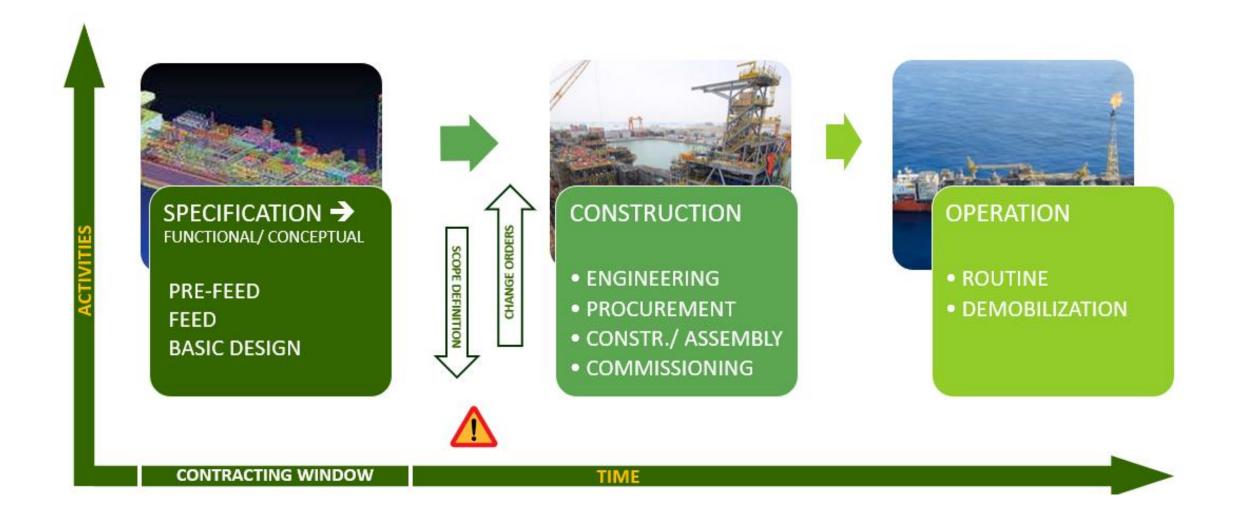
Source: MODEC



REMARKS:

- ✓ Operator's Cash flow vis-a-vis Cost recovery timing (production curve)
- Operator's financing cost X Contractor financing cost
- ✓ Performance risk on a transferred unit → Different Operation Philosophy

FPSO Contracting models 2



CONTRACTING RESPONSIBILITY			ТҮ		
MODELS	TECHNICAL SPEC	BUILD	OPERATION & MAINTENANCE	TRANSFER	OWNERSHIP
B BUILD	OPERATOR	3 RD PART	OPERATOR	×	OPERATOR
BO BUILD & OPERATE	OPERATOR	3 RD PART	3 RD PART	×	OPERATOR
BOT BUILD & OPERATE & TRANSFER	HYBRID	CONTRACTOR	CONTRACTOR	CONTRACTOR	OPERATOR
BOOT JILD & OWN & OPERATE & TRANSFER	HYBRID	CONTRACTOR	CONTRACTOR	CONTRACTOR	CONTRACTOR OPERATOR
BOO BUILD & OWN & OPERATE	CONTRACTOR	CONTRACTOR	CONTRACTOR	×	CONTRACTOR
					Source: MODEC
REMARKS:					
✓ Operator's (ash flow vis-a	a-vis Cost reco	very timing (pr	oduction curve	.)
✓ Operator's f	inancing cost	X Contractor f	inancing cost		
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				Co	ntra

FPSO Contracting models 2

FPSO Contracting models 1

FPSO Contracting models risks



High financing costs for Contractors on <u>BOO (Leased)</u>

- Increasing amount of leased FPSOs
- Equity demand and long term risk profile

May result in low competitiveness

✓ Performance on **BOT and BOOT**

- Differences on Specs and Philosophy
- Limited lessons learned due to Transfer

Possibility of long term downtime or HSE issues

✓ Contract timing & Spec maturity for <u>all Contract Models</u>

- Functional Specs + Owned Unit
 - Dangerous combination

Long cost recovery process due to scope or final cost modifications

Final Remarks

1. There is a material amount of Production Development Projects from the existing PSCs in Pre Salt polygon in the next decade;

2. The 19 PSCs will demand around 27 new FPSOs which will seek for PPSA strategy & contract approvals and can be subject to cost recovery accordingly;

3. From technical perspective, all different FPSO Contractual Models are capable of been accepted inside the PSCs by PPSA;

4. Some of Contractual Models can induce more scope associated risks and may increase the non cost recover risks specially due to the change orders.

Thank you !



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Society of Petroleum Engineers SPE Brazil FPSO Symposium



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